

# Gathering Information and Interviewing

J202: Week 5



# Information literacy

- ✦ when you need it
- ✦ where to find it
- ✦ how to evaluate it
- ✦ how to use it



# Information failures

- ✦ when false is believed
- ✦ when true is not covered
- ✦ when discussed = important
- ✦ when manipulation is unseen



# Evaluating sources

- ✦ how did you find source?
- ✦ what are motives?
- ✦ how did the source get the info?
- ✦ info recent?
- ✦ info relevant?
- ✦ how have you affected your source?
- ✦ what info might strengthen this?
- ✦ other sources?



# Information sources

- ✦ primary vs. secondary
- ✦ primary
  - ✦ public documents
  - ✦ private documents/research
  - ✦ interviews
  - ✦ observation
- ✦ secondary
  - ✦ previously published pieces



# Useful sources

- ✦ previously published pieces
  - ✦ filtered information
  - ✦ starting point
  - ✦ quality questions
  - ✦ perception, errors, ethical breaches
  - ✦ adopt only generally accepted info
  - ✦ almost never use for quotes, facts in dispute (unless fact-checking)
  - ✦ report source



# Useful sources

- ✦ public documents
  - ✦ maintained to do the public's business
  - ✦ Wisconsin Open Records Law
  - ✦ record = anything in final form



# Useful sources

- ✦ private documents
  - ✦ generated outside the public sector
  - ✦ institutions, organizations, individuals
  - ✦ press releases
  - ✦ backgrounders, briefings
  - ✦ correspondence
  - ✦ publications
  - ✦ research (don't give up!)



# Useful sources

- ✦ observation
  - ✦ participant
  - ✦ non-participant
  - ✦ unobtrusive/undercover
  - ✦ key for description
  - ✦ key for insights
  - ✦ ethical questions



# Useful sources

- ✦ interviews
  - ✦ info from the horse's mouth
  - ✦ credibility
    - ✦ in person
    - ✦ phone
    - ✦ e-mail



# Strat Comm Information Use

- ✦ situation analysis
- ✦ competitor assessment
- ✦ key consumer insight
- ✦ concept generation
- ✦ concept testing
- ✦ strategy support
- ✦ strategic vs. placement vs. evaluative research



# Useful sources

- ✦ secondary research
  - ✦ industry trade publications
  - ✦ previously published pieces
  - ✦ past campaigns



# Useful sources

- ✦ primary research
  - ✦ Simmons - massive database of consumer research
  - ✦ MRI - Mediamark Research, Inc.
  - ✦ <http://www.gfkmri.com>
- ✦ self-conducted
  - ✦ focus groups
  - ✦ surveys
  - ✦ expert interviews
- ✦ insights unavailable to competitors



# Evidence

- ✦ anecdotal vs. scientific
  - ✦ surveys
  - ✦ experiments
  - ✦ interviews
  - ✦ observation
    - ✦ participant
    - ✦ non-participant
    - ✦ unobtrusive



# Focus groups

- ✦ when to use:
  - ✦ test concepts
    - ✦ The Most Interesting Man in the World
  - ✦ test mockups
  - ✦ develop questionnaires
  - ✦ generate ideas
  - ✦ position product
  - ✦ assess usability



# Focus groups

- ✦ techniques
  - ✦ dials
  - ✦ in-depth interview
  - ✦ product tests
  - ✦ ranking exercises
  - ✦ comparison games
  - ✦ role-playing
  - ✦ free-form discussion



# What is an interview?

- ✦ A chance to learn
- ✦ simultaneously
  - ✦ listen
  - ✦ observe
  - ✦ inquire
  - ✦ respond
  - ✦ record



# Who should you interview?

- ✦ people with
  - ✦ key information
  - ✦ new ideas
  - ✦ perspective you don't have
  - ✦ expectations you'll interview them



# How do you find interviews?

- ✦ common sense
- ✦ contact points
- ✦ expert databases
  - ✦ [www.news.wisc.edu](http://www.news.wisc.edu)
- ✦ interest groups
- ✦ previous work of yours or others
- ✦ avoid people you know
  - ✦ let them lead you



# Why interview?

- ✦ gather facts
- ✦ get quotes
- ✦ get anecdotes
- ✦ understand situations, trends
- ✦ find interpretations
- ✦ confirm, refute
- ✦ show you were there



# Basic techniques

- ✦ develop shorthand
- ✦ draft questions
- ✦ note keywords
- ✦ organize research
- ✦ recording
- ✦ using your notes



# Conducting yourself

- ✦ make appointment
- ✦ seek in-person
- ✦ introduce
  - ✦ self
  - ✦ reason for interview
  - ✦ agenda for interview
- ✦ begin by verifying name spelling
- ✦ polite, open body language
- ✦ conclude with what you've missed



# During interview

- ✦ relax
- ✦ show concentration, interest, empathy
- ✦ note
  - ✦ gestures, nuances, expressions
  - ✦ physical surroundings
  - ✦ shifts in conversation
  - ✦ connections between points
- ✦ listen actively



# During interview

- ✦ pre-check technology
- ✦ show ignorance
- ✦ avoid arrogance
- ✦ reconfirm euphemisms, jargon
- ✦ parrot
- ✦ end deftly
- ✦ most importantly: shut up



# Bad questions

- ✦ cliches
- ✦ leading
- ✦ yes-or-no
- ✦ absolute
- ✦ cross examination
- ✦ offensive, insulting, off-putting
- ✦ interruptions, detours
- ✦ rambling





# Good questions

- ✦ how, why
- ✦ define terms
- ✦ viewpoint, perspective
- ✦ qualified to answer
- ✦ separate from criticism
- ✦ some you know answer to
- ✦ segues
- ✦ not too controlling
- ✦ follow-ups



# Follow-ups

- ✦ clarify:
  - ✦ limits to define answer
  - ✦ either/or choice
  - ✦ restate answer to verify or define



# Follow-ups

- ✦ expand:
  - ✦ enlarge on specific
  - ✦ “why do you say that?”
  - ✦ seek example
  - ✦ seek chronology
  - ✦ elicit feelings
  - ✦ redirect question
  - ✦ consider what hasn't been said



# What you can use

- ✦ on the record
- ✦ not for attribution
- ✦ off the record
- ✦ seek on the record at all times, except:
  - ✦ extremely important info
  - ✦ only way to get it
  - ✦ sure you won't use it
- ✦ agree to terms at outset



# Law vs. ethics

- ✦ what you can do vs. what you should do
- ✦ cannot:
  - ✦ change wording of direct quotation
    - ✦ ums, likes, ya knows
  - ✦ act fraudulently to obtain quotes
  - ✦ libel/slander
  - ✦ break off-the-record contract



# Law vs. ethics

- ✦ should not
  - ✦ record surreptitiously
  - ✦ use others' quotes without credit
  - ✦ pay for interviews
  - ✦ sensationalize
  - ✦ select unrepresentative bits
  - ✦ jeopardize source
  - ✦ interview those unaware of consequences
  - ✦ use foul language recklessly